COMMON HR PRACTICES

And the difficulty it may bring



December 5, 2024

PRESENTERS



Leea Butler

- 116 Employees
- 3 Commissioners
- 100k+ Customers



Maggie Panter

- 51 Employees
- 3 Commissioners
- 18k+ Customers



Melinda Willoughby

- 16 Employees
- 5 Commissioners
- 6k+ Customers

HUMAN RESOURCE RESPONSIBILITIES

Training & Development



Recruitment & Onboarding

Strategic Planning



HUMAN RESOURCES



Employee Engagement

Compliance & Risk Mgmt.



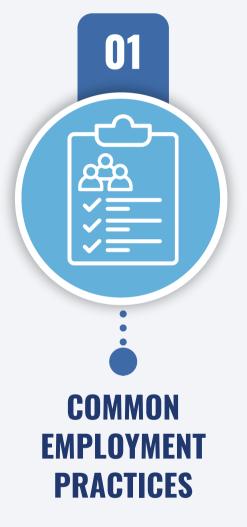
Employee Relations

Compensation & Benefits



Policy Administration

FOCUS AREAS



- Recruiting
- Interviewing
- Onboarding
- Workman's Comp
- Drug Testing



- Importance
- Internal Training
- External Training



EMPLOYEE ENGAGEMENT & RETENTION

- Open Communication
- Growth & Development
- Employee Recognition
- Work/Life Balance
- Positive Work Culture
- Leveraging Technology





- State Benefits
- Common Paid Leave Practices
- Alternative/ Flex Work Schedules



- Succession Planning
- Navigating TCRS & Social Security
- Retiree Benefits

COMMON EMPLOYMENT PRACTICES



COMMON EMPLOYMENT PRACTICES



Recruiting

- Job Applications
- Job Descriptions
- Recruitment Tools
- Referral Program



Interviews

- Types of Interviews
- Material Preparation
- What to say
- What NOT to say
- Preparing other interviewers



Onboarding

- Preparation
- Checklist
- Useful Websites
- Material
- Supervisor Prep
- Benefits
- Payroll



Workman's Comp

- Procedure Checklist
- State Filing
- Insurance Filing
- OSHA Log
- Drug Testing
- Physician Panel
- Insurance Claim
- Payroll vs. WCBenefit



Drug Testing

- Utility Policy
- TN Drugfree Workplace
- Work Comp Discount
- Pre-Employment
- Safety Sensitive
- Post Accident
- Random
- Reasonable

Suspicion

RECRUITING



EMPLOYMENT APPLICATIONS

Purpose: Collect detailed, job-relevant information about potential candidates.

Screening Tool: first step in evaluating applicants for vacancies

Compliance: Ensures applications meet legal and regulatory requirements.

Avoid Discriminatory Data: Exclude questions on age, religion, military/veteran status, disability, and other protected categories.

Protect Privacy: Avoid requesting unnecessary personal data, such as Social Security or driver's license numbers.

Personal Information			DATE			LAST NAME
NAME (LAST NAME FIRST)			SOCIAL	SECURITY NO.		
PRESENT ADDRESS	CIT	Υ	STATE	_	ZIP CODE	
ERMANENT ADDRESS	СП	ГУ	STATE		ZIP CODE	-
PHONE NO.	SECONDARY P	HONE NO	REFERA	ED BY		4
TIONE NO.	GECONDANT	TIONE NO.	11.2.2.11.	2001		
Employment Desired						
POSITION	DA	ATE YOU CAN START		SALARY DES	IRED	FIRST
ARE YOU EMPLOYED NOW? YES	NO IF	MAY WE INQUIRE	OF YOUR PRESENT	EMPLOYER?	YES NO	
EVER APPLIED TO THIS COMPANY DECORES YES	NO WHERE		WHE	N		-
EVER WORKED FOR	WHERE		WHE	N		+
THIS COMPANY BEFORE? YES REASON FOR LEAVING	NO					4
THE TOTAL CONTROL OF THE PARTY						
		NAME OF LAST AT THIS COMPA				MIDDLE
HOW DID YOU EMPLOYMENT AGEN THIS POSITION?		PAPER ADVERTISING EGE PLACEMENT SER		ONLINE AD	OTHER	EINITIAL
Education History						
	ME & LOCATION OF S	CHOOL	YEARS DID YOU	J.	SUBJECTS STUDIED	
HIGH SCHOOL						
COLLEGE						
TRADE, BUSINESS, OA CORRESPONDENCE SCHOOL						
Conord Sormation						
General Information SUBJECT OF SPECIAL STUDY/RESEARCH	WORK					
	ENSES					
SPECIAL TRAINING, CERTIFICATIONS, LICE						
SPECIAL TRAINING, CERTIFICATIONS, LIC						
	Skipio					
	Skipio					
	Skipio					
SPECIAL SKILLS, FOREIGN LANGUAGES, E	Skipio					
SPECIAL TRAINING, CERTIFICATIONS, LICE SPECIAL SKILLS, FOREIGN LANGUAGES, E Military Service Record HAVE YOU EVER SERVED IN THE LLS ARMED FORCES? YES	Skipio		BRANCH OF SERV	ICE		
SPECIAL SKILLS, FOREIGN LANGUAGES, E Military Service Record	ETC.		BRANCH OF SERV	ICE		

JOB DESCRIPTION PURPOSES



CLARIFY JOB EXPECTATIONS

defines roles, responsibilities, and performance standards clearly for employees



SUPPORT RECRUITMENT EFFORTS

attract qualified candidates by outlining required skills, qualifications, and duties



FACILITATE PERFORMANCE MANAGEMENT

provide a benchmark for evaluating employee performance and setting goals



ENHANCE LEGAL PROTECTION

document essential job functions to ensure compliance with labor laws & support legal defense

JOB DESCRIPTION PURPOSES



GUIDE EMPLOYEE DEVELOPMENT

identify required skills and competencies for training and career growth opportunities



PROMOTE WORKPLACE EFFICIENCY

reduce role ambiguity, overlap, and misunderstandings among team members



AID IN COMPENSATION DECISIONS

provide a foundation for salary benchmarking and ensuring pay equity

JOB DESCRIPTION CONTENT

POSITION OVERVIEW

summarize the role's purpose and key objectives

REQUIRED QUALIFICATIONS

highlight education, certification and experience needed

PHYSICAL REQUIREMENTS

outline physical demands, such as lifting, standing, or traveling

CORE COMPENTENCIES

specify traits needed to excel such as teamwork, problemsolving, multi-tasking, adaptability, etc.

KEY RESPONSIBILITIES

primary duties & tasks that employee will perform; use action words for clarity (e.g. Manage, Coordinate, Alaysze)

PREFERRED QUALIFICATIONS

detail additional, non-mandatory skills or experiences

WORK ENVIRONMENT

describe conditions such as office settings, field work, exposure to elements, etc.

PERFORMANCE METRICS

identify how success in the role will be measured (e.g. deadlines met, quality standards, etc.)

RECRUITMENT TOOLS

Social Media

Company Website

Online Job Boards

Utility-Related Websites

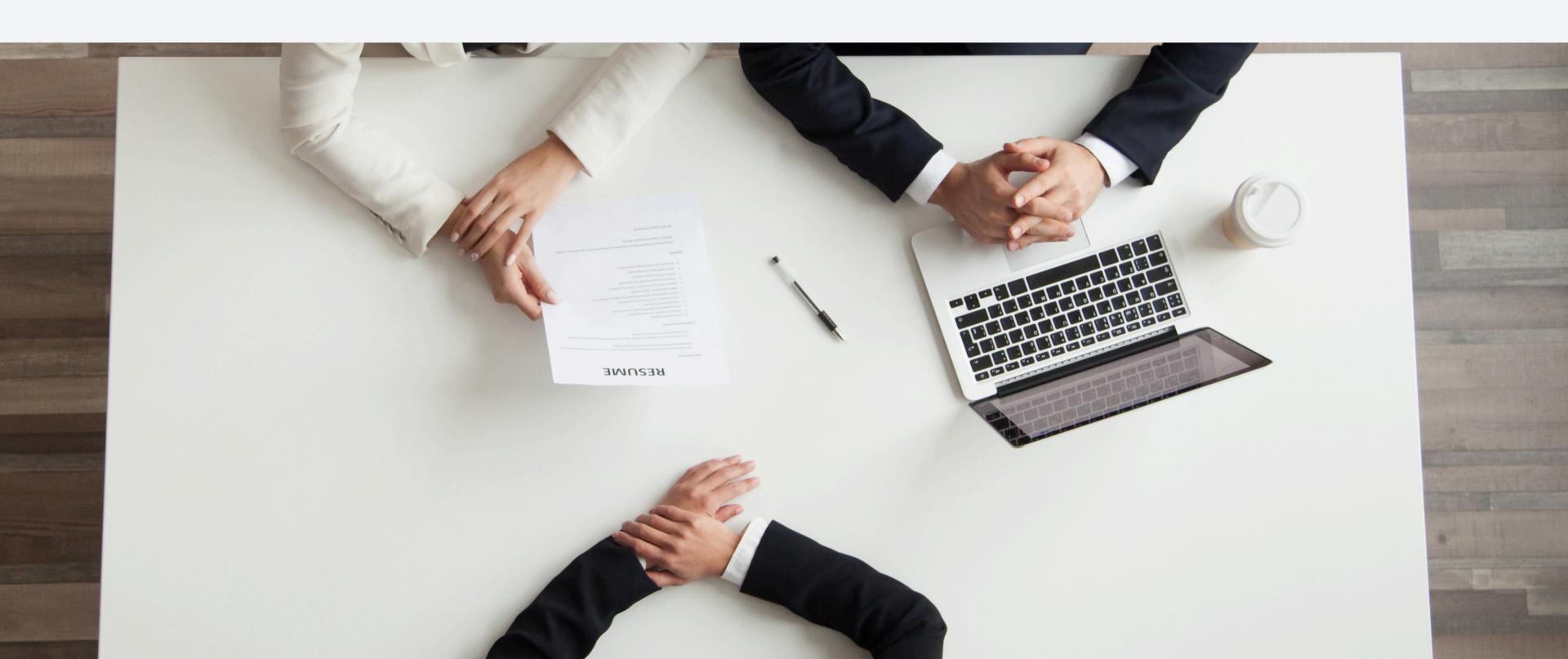
Local Colleges & Trade Schools

Employee Referral Program

Recruitment Events

Community Engagement

INTERVIEWS



INTERVIEWS

Interviews don't have to follow a one-size-fits-all approach. Explore the available options to align with your goals and utility needs. By leveraging diverse interview methods, you can streamline the hiring process and free up time for other priorities

PHONE

Remote option that allows an opportunity for initial screenings to discuss experience, role, wages, schedule, etc.



VIRTUAL

In-person alternative to eliminate travel without compromising face-to-face and evaluation of behavior



PANEL

Multiple perspectives with one candidate and interviewers can



STRUCTURED VS. UNSTRUCTURED

Consistent, question-driven evaluations vs. flexible, conversational approach



INTERVIEW PREP TIPS

Interview Don'ts

- Avoid questions that could be considered discriminatory (e.g., family status, age, religion, etc.)
- Keep questions focused on job-related qualifications and skills to avoid bias or legal issues

Material Preparation

- Bring the job description, general compensation and benefits summary, application/resume copies
- Plan interview questions in advance and decide who will lead each section of the interview

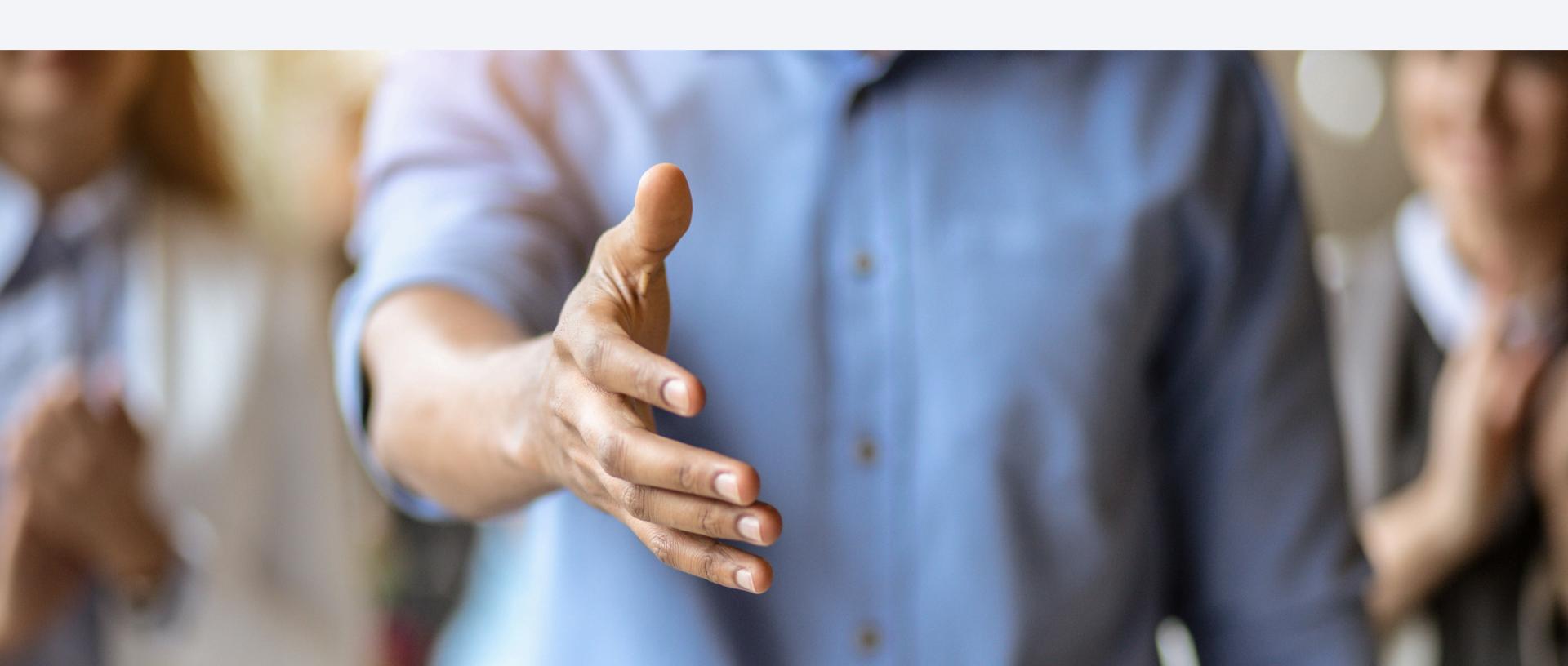
Prepare Team Interviewers

- Train interviewers on proper conduct and expectations for their role in the process
- Emphasize the importance of professionalism and consistency during interviews

Sell Your Utility

- Applicant is interviewing utility as well
- Be transparent—highlight both positives and challenges while showcasing why your utility stands out
- Provide a benefits cheat sheet to leave a lasting impression

ONBOARDING



ONBOARDING PREPARATION

Managing dates, processes & details for new hires

CHECKLIST

 Outline each step from pre-employment to the first day and post-employment follow-ups to ensure a smooth process.

NON-HR ITEMS

• Include steps beyond HR's scope, such as ordering uniforms, safety gear, and electronic equipment

New Employee Checklist

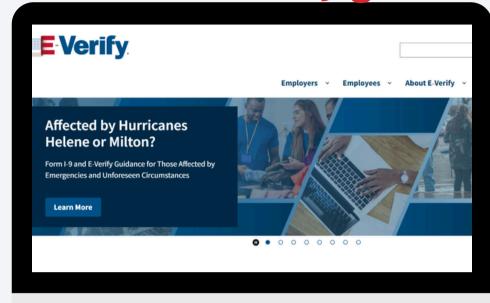
Employee Name	Date of Hire Employee Number
Documentation Checklist	Miscellaneous
Pre-Employment	Warehouse Checklist
 Employment Application 	■ Gas Card
■ Resume	 PPE/ Safety Equipment
 Interview notes 	■ Boot Allowance
 Contingent Offer 	■ FUD Garments
 Physical & Drug Screen (safety sensitive) 	 Uniform Sizing and Order
Background Check	
 Final employment offer 	IT Dept Checklist
Hire Date Prep	 Windows login
 Notify Warehouse, IT and other depts. 	 IT Equipment (computer, printer, laptop)
Status/ Pay Rate Record	
■ Employee Summary Sheet	Miscellaneous
Welcome Letter	 Business cards
 Login information (Windows/ Email) 	Cell phone
 Job Description 	 Hepatitis B vaccinations
 Payroll/ Time Entry Instructions 	
 Total Compensation Package Samples 	•
Hire Date Checklist	Other Reminders
■ W-4	 Update payroll folders; applicable ded.
■ Direct Deposit/ ACH Form	 Scan documents to Payroll folder
■ Emergency Contact	 End of probation calendar reminders
■ I-9	■ ID Badge
■ E-Verify	 Scan/upload documents to UPN
 New Hire Reporting 	 Update Salary Spreadsheet
 Employee Handbook acknowledgment 	Set calendar reminder for retirement
 Safety manual acknowledgment 	•
 Title VI Policy acknowledgment 	
■ DOT Substance Abuse acknowledgment	•
 Medical insurance application/ enroll 	
 Dental/ vision ins application/ enroll 	
 Teladoc insurance application/ enroll 	
 Referral form to Accounting Dept. 	

NEW HIRE WEBSITES

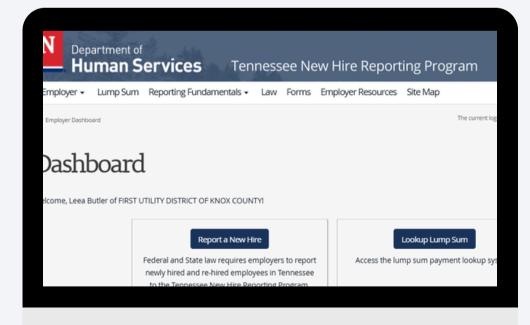
FEDERAL REPORTING

- E-Verify is a web-based system that allows enrolled employers to confirm the eligibility of their employees to work in the United States
- Information entered is based upon I-9 that employee completes

www.e-verify.gov



www.tnnewhire.com



STATE REPORTING

- TN New Hire Reporting requires all employers to report newly hired and re-hired employees to a state directory within 20 days of their hire or re-hire date
- Lump sum payments are considered employee income and thereby are subject to withholding to collect past due child support

WORKMAN'S COMPENSATION



WORKMAN'S COMPENSATION

DETERMINING TREATMENT OPTIONS

First Aid Only

Non-Emergency Treatment

Emergency Treatment

No Claim

- Create File
- Employee Incident Form
- •Report Only
- No External Treatment
- No Drug Test
- No OSHA Log Update

File Insurance Claim

- Physician Panel Selection
- Contact Physician
- Drug Test & Treatment
- •Incident Report
- •OSHA Log Update
- Work Restrictions

File Insurance Claim

- Physician Panel Selection
- Contact Hospital
- Contact Drug Testing Co.
- ER Drug Test & Treatment
- •Incident Report
- OSHA Log Update
- Work Restrictions

HTTPS://WWW.TN.GOV/WORKFORCE/INJURIES-AT-WORK/EMPLOYERS.HTML

					S' COMPENSATIO K INJURY OR ILI			
CLAIMS A DM'CARRIFR	JURISDICTION CLAIM # (STATE FILE #) CLAIMS ADM CLAIM # (INSURER CLAIM #) OSHA LOG CASE # NAME OF INSURANCE CARRIER CLAIMS ADMIN FIRM NAME (IF DIFFERENT FROM CARRIER) CLAIMS ADJUSTER NAME		CLAIM TYPE CODE MED ONLY INDEMNITY BECAME LOST TIME BECAME MED ONLY NOTIFY ONLY TRANSFER CARRIER FEIN FEIN OF CLMS ADM CLMS ADJ PHONE		THE USE OF THIS FORM IS REQUIRED UNDER THE TENNESSEE WORKERS' COMPENSATION LAY COMPLETED AND FILED WITH YOUR IN IMMEDIATELY AFTER NOTICE OF INJURY. IT IS A CRIME TO KNOWINGLY PROVIDE FALMISLEADING INFORMATION TO ANY PARTY COMPENSATION TRANSACTION FOR THE PURPOSE FRAUD. PENALTIES INCLUDE IMPRISONMENT, FINSURANCE BENEFITS. IF YOU HAVE QUESTIONS, THE STATE NOW HAS SYSTEM WHERE A WORKERS' COMPENSATION PROVIDE ASSISTANCE. CALL 1-800-332-2667 (TI			
- C	CLAIM HANDLING OFFICE ADDRESS LINE 1 AND LINE 2 EMPLOYER NAME		EMPLOYERFEIN				STATE PHONE N	
MPLOYER	EMPLOYER ADDRESS LINE 1 AND LINE 2					NATURE C	F BUSINESS	
BM	CITY STATE			ZIP	IN SURED REPOR	Γ#	EMPLC	
POLICY	INSURED NAME (PARENT CO. IF DIFFERENT THAN EMPLOYER)		POLICY NUMBER SELF INSURED? YES NO		EFF DATE EXP DATE			
	EMPLOYEE LAST NAME			INCL AREA CODE	GENDER SEASO		NAL NTEER	
	FIRST	MI	DEPAR	TMENT REGULARLY	FEMALE	APPRE	NITCE FULL TE	

FORM C-42 'T BUREAU OF WORKERS' COMP	ENNESSEE ENSATION EMPLOY CHOIC Medical P	E OF PHYSICIAN						
Employer								
 List at least three physicians and provide this panel to employee upon the report of a workplace injury. 								
 Keep the completed, signed version of this form on file and send a copy to the employee for their records. 								
	 Do not send this form to the State unless requested. 							
Employee								
	his form to indicate which physician you ch							
	t medical services from the chosen physicia							
	5 miles (one way) to (or from) medical trea							
	ir travel expenses from the insurance carri	er.						
 Send completed form back to 	your employer.							
TO BE COMPLETED BY THE EMPI	LOYER:							
Employee Name	Date Panel P	rovided						
Employer Date of Injury								
Employer Date of Injury								
Employer Contact Phone Email								
Physician 1	Physician 2	Physician 3						
Name	Name	Name						

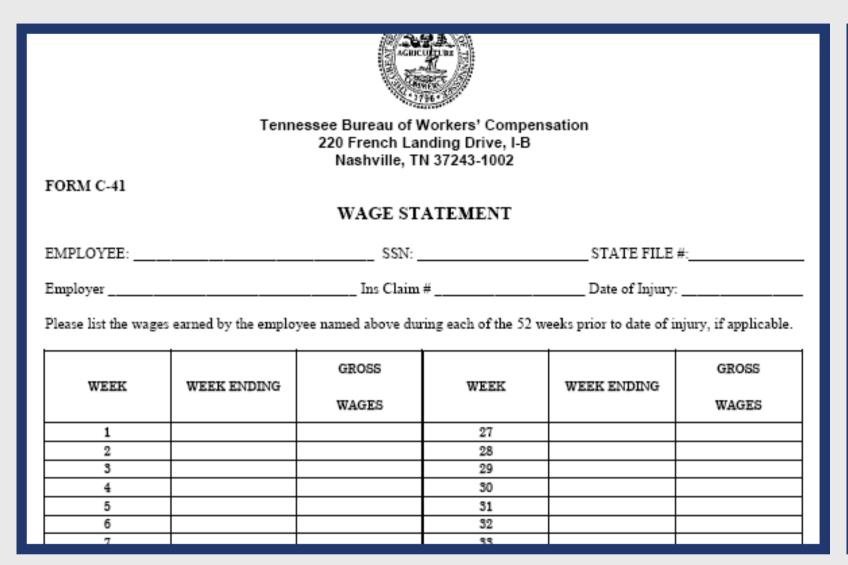
Form C-20: First Report of Injury

- Reports the following information: policy, employer, employee, incident occurrence, and initial treatment
- Complete and submit to insurance carrier

Form C-42: Panel of Physicians

- Panel of three physician options for employee to select for treatment
- Employee must complete
- Employer sends to insurance claims adjuster

HTTPS://WWW.TN.GOV/WORKFORCE/INJURIES-AT-WORK/EMPLOYERS.HTML



1776
Tennessee Bureau of Workers' Compensation 220 French Landing Drive, I-B Nashville, TN 37243-1002 800-332-2667
FORM C-31 MEDICAL WAIVER AND CONSENT This form is not required for injuries occurring on or after July 1, 2014
THIS MEDICAL AUTHORIZATION FORM ONLY PERMITS THE EMPLOYER OR THE BUREAU OF WORKERS' COMPENSATION TO OBTAIN MEDICAL INFORMATION THROUGH ORAL OR WRITTEN COMMUNICATION, INCLUDING, BUT NOT LIMITED TO, CHARTS, FILES, RECORDS, AND REPORTS IN THE POSSESSION OF A MEDICAL PROVIDER AUTHORIZED BY THE EMPLOYER PURSUANT TO T.C.A. § 50-6-204 AND A MEDICAL PROVIDER THAT IS REIMBURSED BY THE EMPLOYER FOR THE EMPLOYEE'S TREATMENT.
I,, having filed a claim for workers' compensation benefits, do hereby authorize (Printed Patient Name) to furnish to my employer or my employer's
(Name of Medical Provider)
representative, and/or the Bureau of Workers' Compensation any information or written material reasonably related to my
work-related injury of for which I am claiming compensation. I further authorize the release of

Form C-41: Wage Statement

- Reports the gross wages for an employee for the recent 52 weeks
- Necessary if injury requires time away from work
- Complete and submit to insurance carrier

Form C-31: Medical Waiver & Consent

- Not a required form since 7/1/14
- Included as a reminder that employee will need to sign a similar form of consent to allow insurance to access medical records pertaining to the work comp injury

WORKMAN'S COMPENSATION

BENEFIT DETERMINATION

WAITING PERIOD OVERVIEW & KEY POINTS

7-DAY WAITING PERIOD

Waiting period for benefits of work-related injury is 1st 7 calendar days

BENEFITS BEGIN DAY 8

Compensation is not provided during waiting period

NO PAYMENT 1ST 7 DAYS =

Payments begin if the employee is off work more than 7 days

PAID LEAVE SUBSTITUTE

Paid leave may be used to cover lost wages during waiting period

RETROACTIVE PAYMENT

If off work more than 14 days, retroactive payment for initial 7 days may be available

QUICK REFERENCE LINKS

- TOSHA: TENNEESSEE OCCUPATIONAL SAFETY & HEALTH ADMINISTRATION
 - www.tn.gov/workforce/employees/safety-health/tosha.html
- ►OSHA: OCCUPATIONAL SAFETH & HEALTH ASSOCIATION
 - www.osha.gov
- OSHA 300 RECORDKEEPING LOGS
 - www.osha.gov/recordkeeping/forms
- OSHA INJURY TRACKING APPLICATION (ITA) ANNUAL REPORTING
 - www.osha.gov/injuryreporting

RECORDKEEPING & REPORTING REQUIREMENTS

RECORDKEEPING BASICS

- Employers with more than 10 employees (all FT, PT, Temp, Seasonal employees at any time during calendar year) must keep records of serious work-related injuries and illnesses
- Records help evaluate workplace safety, understand hazards, and implement worker protections

INDUSTRIES COVERED

- Utilities (NAICS 22)
- Water, sewage, and other systems (NAICS 2213) Waste treatment and disposal (NAICS 5622)
- Utility system construction (NAICS 2371)

- Waste collection (NAICS 5621)

RECORDKEEPING & REPORTING REQUIREMENTS

RETENTION AND POSTING

- Maintain records at the worksite for at least 5 years
- Post injury/illness summaries annually from February to April
- Provide records to employees or representatives upon request

FATALITY AND SEVERE INJURY REPORTING

- Report worker fatalities within 8 hours
- Report amputations, eye losses, or hospitalizations within 24 hours

OSHA REPORTING: FORM 300

OSHA'S FORM 300 (Rev. 04/2004)

Log of Work-Related Injuries and Illnesses

Note: You can type input into this form and save it.

Because the forms in this recordkeeping package are "fillable/writable"

PDF documents, you can type into the input form fields and then save your inputs using the free Adobe PDF Reader. In addition, the forms are programmed to auto-calculate as appropriate.

Attention: This form contains information relating to employee health and must be used in a manner that protects the confidentiality of employees to the extent possible while the information is being used for occupational safety and health purposes.

Year 20



U.S. Department of Labor Occupational Safety and Health Administration

			-									
conscious	n about every work-related dear ress, restricted work activity or jo	ob transfer, days away fr	om work, or medical	l treatment beyond first aid.	Reminders: - Complete an Injury and Illness Incide form for each Injury or Illness record case is recordable, call your local OS	ed on this form	. If you're not su	equivalent re whether a	Estat	slishment name	,	Form approved OMB no. 1218-0176
Work-relate through 1:	work-related injuries and illness ed injuries and illnesses that me 904.12.	es that are diagnosed b et any of the specific reci	y a physician or licen ording criteria listed	nsed health care professional. In 29 CFR Part 1904.8	Feel free to use two lines for a single Complete the 5 steps for each case.				City			Stofe
Step 1.	ldentify the person		Step 2. Des	scribe the case			3. Classify		e the	Step 4.		Step 5.
(A) Car		(C) Job title	(D) Date of injury	(E) Where the event occurred	(F) Describe injury or illness, parts of body		serious outcon		n ale	days the l	number of njured or III	Select one column:
no.	e Employee's name	(e.g., Welder)	or onset of illness	(e.g., Loading dock north end)	affected, and object/substance that directly injured or made person ill (e.g., Second degree burns on right forearm from			Remaine	d at Work	worker we	15.	Illness
			(e.g., 2/10)		acetylene torch)	Death (G)	Days sway from work (H)	Job transfer or restriction (I)	Other record- able cases (J)	Away from work (K)	On job transfer or restriction (L)	Ityary (M) Skin doorder Skin doorder Condition Principle Rearing loss Rearing loss All office All office All office
eset			/ month / day			0	0	0	0	days	daya	(1) (2) (3) (4) (5) (6)
eset	_		/			0	0	0	0	clays	clays	000000
eset			month / stay			_ 0	0	0	0	ctays	days	000000
eset			month / day				0	0	0	clays	days	000000
eset			month / day			0	0	0	0	days	days	000000
eset			month / day			0	0	0	0	days	days	000000
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eset			/ month / day			0	0	0	0	days	days	000000
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nctions, search	den for this collection of information i and gather the data needed, and compl-	ete and review the collection	of information. Presons:	and and annual to	Page totals	▶ 0	0	0	0_	0	0	0 0 0 0 0
rates or any of	ction of information unless it displays : or supects of this data collection, conta- tation, Average NW, Washington, DC.	ct: US Department of Labor,	OSHA Office of Statisti	cal Analysia, Room	Id a Form Page	transfer these	totals to the Su	mmary page (F	arm 300A) before	you post it.		hipery interest offices without g loss g loss

OSHA REPORTING: FORM 300A

OSHA's Form 300A (Rev. 04/2004)

Note: You can type input into this form and save it.

Because the forms in this recordkeeping package are "fillable/writable" PDF documents, you can type into the input form fields and then save your inputs using the free Adobe PDF Reader.

Year 20



U.S. Department of Labor

Occupational Safety and Health Administration

Form approved OMB no. 1218-0176

All establishments covered by Part 1904 must complete this Summary page, even if no work-related injuries or illnesses occurred during the year. Remember to review the Log to verify that the entries are complete and accurate before completing this summary.

Summary of Work-Related Injuries and Illnesses

Using the Log, count the individual entries you made for each category. Then write the totals below, making sure you've added the entries from every page of the Log. If you had no cases, write "0."

Employees, former employees, and their representatives have the right to review the OSHA Form 300 in its entirety. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR Part 1904.35, in OSHA's recordkeeping rule, for further details on the access provisions for

deaths	Total number of cases with days away from work	Total number of cases with job transfer or restriction	Total number of other recordable cases
0	0	0	0
(G)	(H)	(1)	(J)
Number of Days			
Total number of days away from work		Total number of days of job transfer or restriction	
0		0	
(K)		(L)	
Injury and Illnes	s Types		
Total number of			
(1) Injuries	0	(4) Poisonings	0
(2) Skin disorders	0	(5) Hearing loss	0
(3) Respiratory conditi	ions 0	(6) All other illnesses	0

comments about these estimates or any other aspects of this data collection, contact: US Department of Labor, OSHA Office of Statistical Analysis, Room N-3644, 200 Constitution Avenue, NW, Washington, DC 20210. Do not send the completed forms to this office.

Day same many many	19/10					
						_
Street						
City		State		Zip		
Industry dascrie	otion (e.g., Manufa	atoma at s	matan tauak	teorilor	~\	
muusny uesan	лион (е.у., логинция	cause by a	OUGOF FREA	truncr	3)	
North American	Industrial Classif	ication (1	JAICS), if I	known	(e.g., 33	36212)
e e	information (if y		have these j	figures	, see the	r
Worksheet on ti	he next page to esti	mate.)	have these j	figures	, see the	r
Worksheet on ti	5 65 67	mate.)	have these j	figures	, see the	r
Worksheet on if Annual average	he next page to esti	mate.) rees		figures	, see the	r
Worksheet on the Annual average Total hours wor	ne next page to esti	mate.) rees		figures	, see the	r
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Worksheet on the Annual average Total hours wor Sign here Knewingly fa I certify that I my knowledge Company execu	number of employ rked by all employs dsifying this doc have examined to the entries are to	mate.) yees ees last y eument i his docu	may resultiment and arate, and	t in a	fine. the belete.	st of

OSHA REPORTING: FORM 301

OSHA'S Form 301 (Rev. 04/2004)

Injury and Illness Incident Report

Note: You can type input into this form and save it. Because the forms in this recordkeeping package are "fillable/writable" PDF documents, you can type into the input form fields and

then save your inputs using the free Adobe PDF Reader. In addition, the forms are programmed to auto-calculate as appropriate.

Attention: This form contains information relating to employee health and must be used in a manner that protects the confidentiality of employees to the extent possible while the information is being used for occupational safety and health purposes.



U.S. Department of Labor

Occupational Safety and Health Administration

This Injury and Illness Incident Report is one of the first forms you must fill out when a recordable work-related injury or illness has occurred. Together with the Log of Work-Related Injuries and Illnesses and the accompanying Summary, these forms help the employer and OSHA develop a picture of the extent and severity of work-related incidents.

Within 7 calendar days after you receive information that a recordable work-related injury or illness has occurred, you must fill out this form or an equivalent. Some state workers' compensation, insurance, or other reports may be acceptable substitutes. To be considered an equivalent form, any substitute must contain all the information asked for on this form.

According to Public Law 91-596 and 29 CFR 1904, OSHA's recordkeeping rule, you must keep this form on file for 5 years following the year to which it pertains.

If you need additional copies of this form, you may photocopy the printout or insert additional form pages in the PDF, and then use as many as you need.

Completed by				
Title				
Phone	Date			
THOUS	 Date	Month	Day	Year

Information	n about	the en	nploye	e		
Full name						
Street						
City				State	ZIP	
Date of birth						
Date hired	Month	Day	Year			
	Month	Day	Year			
○ Male ○ F		67				
If treatment v	vas given	away fr	om the	vorksite, wher	e was it given?	
Facility						
Street						
Street				State	ZIP	
	e treated	in an en	nergencj		ZIP	

Information about the case	Form approved OMB no. 1218-0176
(10) Case number from the Log	(Transfer the case number from the Log after you record the case.)
(1) Date of injury or illness	
Month Day Year (2) Time employee began work (HHA0.0)	© AM © PM
3) Time of event (HHMM)	
* Re fields 14 to 17: Please do not include any person worker(s) involved in the incident (e.g., no names, pho-	
14)* What was the employee doing just before the incidence tools, equipment, or material the employee was using. Be carrying roofing materials", "spraying chlorine from has been approximately app	e specific. Examples: "climbing a ladder while
15)* What Happened? Tell us how the injury occurred. E 20 feet"; "Worker was sprayed with chlorine when gask soreness in wrist over time."	
16)* What was the injury or illness? Tell us the part of the Examples: "strained back"; "chemical burn, hand"; "car	
17)* What object or substance directly harmed the emp "radial arm saw." If this question does not apply to the i	
18) If the employee died, when did death occur? Du	te of death

Add a Form Page

Reset

lic reporting banden for this collection of information is estimated to average 22 minutes per response, including time for reviewing instructions, searching existing and reviewing the collection of information. Persons are not sequired to respond to the collection of information unless it displays a ent valid OMB control number. If you have any comments about this estimate or any other superits of this data collection, including suggestions for reducing this funden, contact. US Department of Labor, CSHA Office of Statistical Analysis, Room N-3644, 200 Constitution Avenue, NW, Washington, DC 20210. Do not send the completed forms to this office.

RECORDKEEPING & REPORTING REQUIREMENTS

ELECTRONIC SUBMISSION

• Establishments with 20-249 employees in covered industries must electronically submit Form 300 data through OSHA's Injury Tracking Application.

WHY OSHA COLLECTS DATA

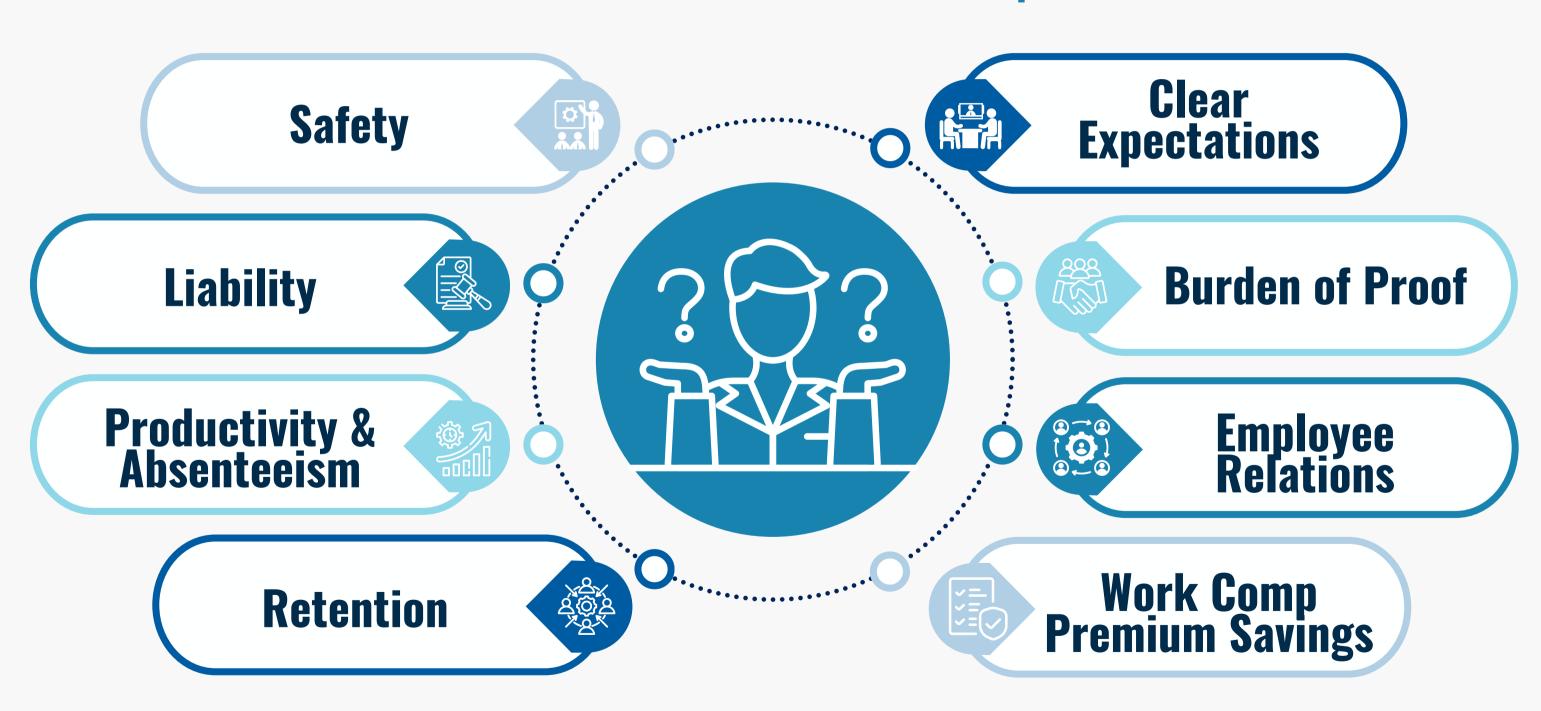
- Improves Workplace Safety: Identifies hazards and enables targeted enforcement or outreach.
- Analyzes Industry Trends: Tracks injuries and illnesses to develop safety solutions.
- **Enhances Transparency:** Public access to data helps stakeholders make informed decisions and fosters safer workplaces.

DRUG TESTING



DRUG TESTING IN THE WORKPLACE

Why Utilities Should Consider Implementation



TENNESSEE DRUG FREE WORKPLACE PROGRAM



DRUG TESTING IN THE WORKPLACE

Implementing & Maintaining the Tennessee Drug-Free Workplace Program

Understand
O1 Program Rules

Familiarize yourself
with the Rules of the
Tennessee Drug-Free
Workplace Program
to ensure compliance.

Develop Substance Abuse Policy

- Create a detailed policy.
- Must include specific drugs to be tested and consequences for policy violations, including refusal to test.



 Identify a medical facility for urine collection and a certified lab with an MRO (Medical Review Officer) to analyze results.

DRUG TESTING IN THE WORKPLACE

Implementing & Maintaining the Tennessee Drug-Free Workplace Program

Notify and Distribute Policy

- Post the policy in a visible location.
- Provide printed copies to all employees.
- Employees are to be notified 60 days prior to start of testing.
- Include testing requirements in job postings.

05 T

Conduct Training

- **Employees** 1 hr. of training within 60 days of hire or implementation.
- **Supervisors:** Additional 2 hrs. (3 hrs. total).
- Maintain training records.
- Flexible training methods allowed but must cover program-required topics.
- One-time training required per employee.

06

Submit & Renew Application

- Complete initial application and renew annually, ideally when renewing workers' compensation insurance.
- Obtain and retain signed acknowledgment forms from all trained employees.











Defined Responsibilities

TESTING REASONS

01

PRE-EMPLOYMENT

- Safety Sensitive Positions Only
- DOT requirements



03

POST-ACCIDENT

- All Employees Included
- Property Damage Thresholds



02

RANDOM

- Safety-Sensitive Only
- CDL Holders, separate consortium





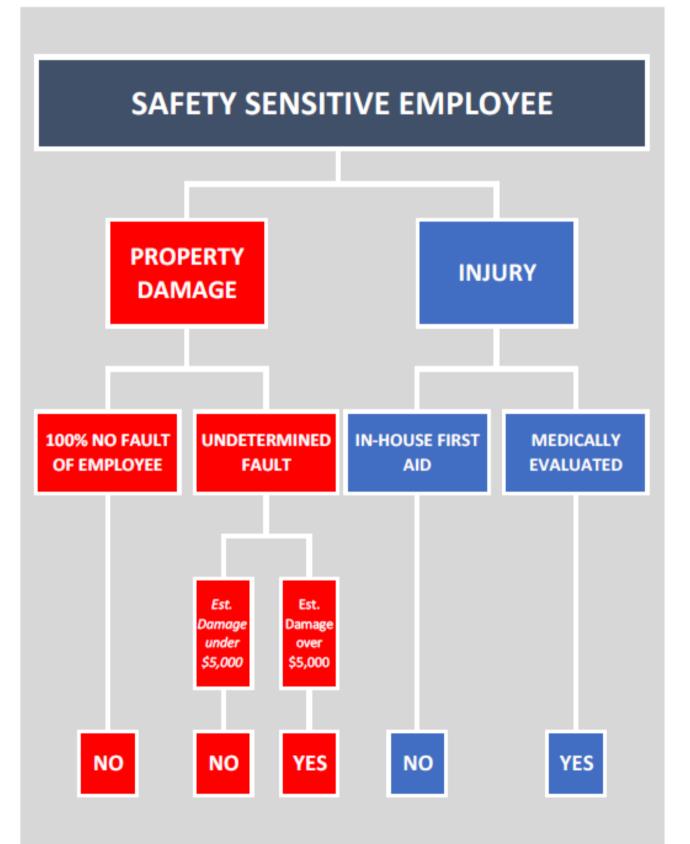
REASONABLE SUSPICION

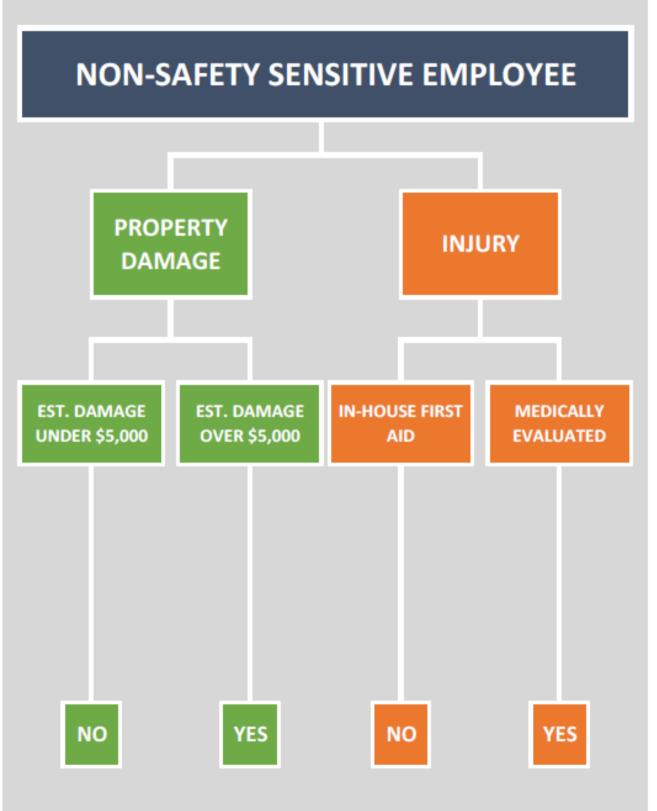
- All Employees
- Requires strict adherence to policy and sensitivity





POST ACCIDENT DRUG SCREEN PROCEDURES





LEADERSHIP TRAINING









HOW TO TRANSITION FROM COLLEAGUE TO MANAGER

Transitioning from colleague to manager can be overwhelming, especially if you have not been in a leadership role previously.

However, one advantage you have is familiarity.

You know your team's strengths, work styles, and preferences, which can help you more quickly find ways to support each team member. Begin by recognizing each person's value and showing appreciation for their unique skills and contributions.



Set Clear Expectations

Let your team know that you're committed to your role and that you take your new responsibilities seriously. At the same time, reassure everyone that you're dedicated to fairness and equity, and that decisions won't be influenced by friendships or personal relationships. A clear outline of your expectations and your approach to the role will help establish your credibility and show your team members they can count on your professionalism.

Empathy is a Powerful Asset

Show interest in understanding your team members' perspectives and stay open to their input. Listening to their insights and giving them space to share their thoughts freely will not only help you build trust but will also foster a supportive work environment. Your team will feel understood and appreciated, which is crucial for a healthy work environment.

When Providing Feedback

Be consistent and transparent to help your team feel valued and confident in your leadership. Balancing praise with constructive feedback is crucial, and your team will likely appreciate the time and attention you put into helping them grow, both as individuals and as a group.

Building Trust is a Two-Way Street

Be transparent, and don't shy away from admitting that you're adjusting to a new role, too. Giving your team autonomy and respecting each person's expertise demonstrates trust and lets them know they're respected as professionals.

Seek Guidance from Management Peers

If possible, seek guidance from others who have navigated similar transitions, whether through HR resources, professional development workshops, or mentorship from seasoned leaders. A trusted mentor can provide insights and strategies to help you manage the balance between leadership and personal relationships.

Stay Authentic

Your team members already know you and will appreciate a genuine approach. Be open, honest, and approachable, and let them see that your goal is to support their—and the team's—success. Balancing personal and professional relationships isn't easy, but with empathy, transparency, and authenticity, you'll create a solid foundation for your new leadership role. I wish you great success!

Purposeful Leadership® Model





INSPIRE

Provides hope and inspiration for the future, and directs energy toward a bold vision



ENGAGE

Identifies and offers opportunities to engage, contribute and thrive at work



INNOVATE

Drives new thinking and creative freedom, reimagines realities for competitive differentiation and success



Accomplishes successful outcomes and delivers excellence by organizing people together in roles and teams with the right tools, processes and objectives



Grows with determination, compassion, self-awareness and courage

INCLUSION

The Purposeful Leader understands that inclusion is the foundation of effective leadership

ENGAGEMENT & RETENTION



LEADERSHIP TRAINING RESOURCES



There are a variety of resources available to new leaders on your team. There also may be a need for a combination of training opportunities, so new leaders are exposed to various aspects of management.

Internal Training Program/Onboarding

Peer Shadowing

Leadership Academies (WPLA, AWWA, etc)

TAUD Training, Resources & Conferences

Pryor Learning Solutions or Dale Carnegie

SHRM Management Training

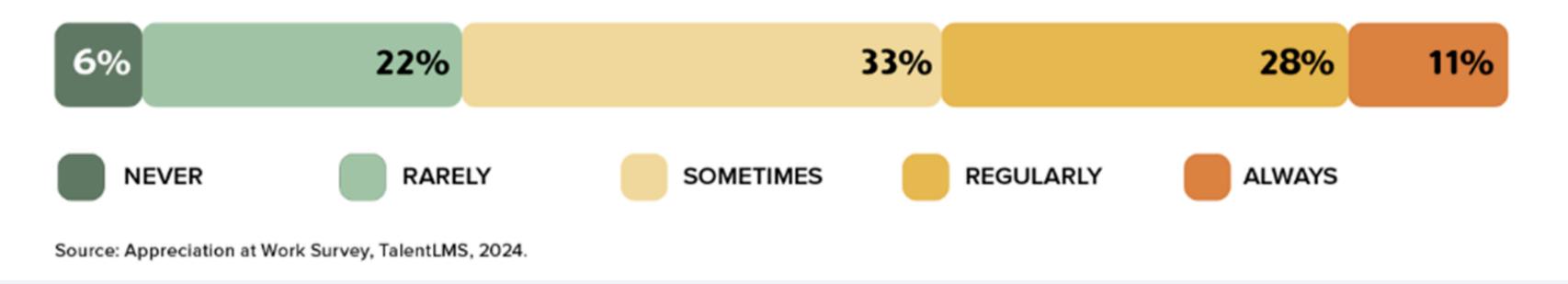
EMPLOYEE ENGAGEMENT & RETENTION THE POWER OF 'THANK YOU'



Research indicates that employees need a considerable morale boost. A Gallup report found that employee engagement hit an 11-year low in the first quarter of 2024, with only 30% of workers feeling connected to their jobs, compared to 33% in 2023. Meanwhile, SHRM's 2023-2024 State of the Workplace Report found that only 53% of U.S. workers consider their companies to be "a great place to work." It's an expensive problem: Gallup says workers cost their unengaged \$1.9 trillion employers productivity annually.

REGULAR PRAISE LACKING

How often do you receive appreciation for your contributions at work from your supervisor or manager?



Your employees' emotional salary is the measure of whether they feel rewarded beyond base pay. Once people's foundational needs for security are met, other motivators become more important such as belonging and esteem.

BEST PRACTICES FOR EMPLOYEE RECOGNITION PROGRAMS

An effective employee recognition program is an important way to maintain employee morale and foster organizational loyalty. Here are some tips to develop an effective program:

- Create Clear Processes & Criteria
- Maintain Consistency
- Avoid Generic Rewards
- Not Every Reward Needs to be Monetary
- Track and Publicize Employee Awards
- Regularly Assess the Effectiveness of Your Recognition Program



WHY MONTHLY RECOGNITION?

Compared to employees who receive recognition quarterly or less, those recognized monthly or more report:

2X

Engagement

2X

Productivity

2.5X

Belonging

Employees who receive at least monthly meaningful recognition from their managers report:



Manager trust



Manager effectiveness

5 ingredients for strategic recognition

We looked at the responses from the 40% of HR leaders who say their recognition strategies are driving measurable business results and found we could group their main differentiators into four main buckets:



They rely on high quantity, high quality, low-monetary recognition



They're measuring specific business results, beyond program usage



They don't see recognition as "set it and forget it"

— they're constantly promoting



Their programs integrate with other tools and are accessible in their employees flow of work

Compared to ineffective programs, recognition programs that drive business results are:



more likely to focus on high frequency, lowmonetary recognition



more likely to be accessible in many ways, including desktop, mobile, and flow-of-work

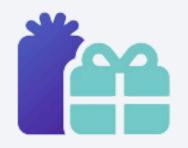


more likely to promote their program in multiple ways



more likely to be measuring specific business outcomes

In addition, when we looked at employee outcomes, we identified a fifth platform feature that drove results:



Programs offer meaningful, personalized rewards at scale We're going to look at each of these in turn, with actionable insights to implement in your organization.

Appendix 1

Beyond the gold watch: Get your milestones program out of the '80s

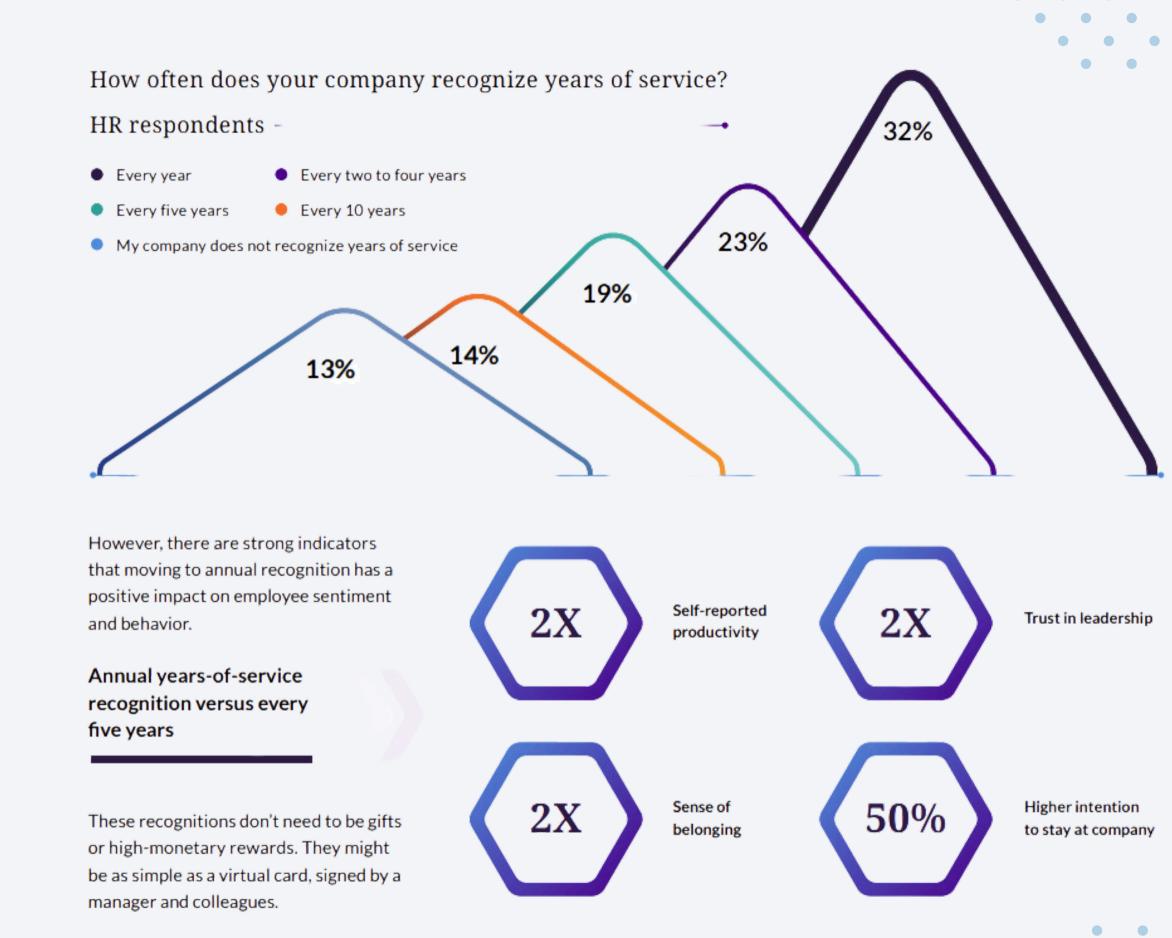
It's a staple of pop culture from a certain era — at retirement, an employee (probably a married white man) receives the symbolic gold watch. While that may not be a current reference, the pin or plaque at five or 10 years is still a staple of years-of-service awards. But do these gestures have the desired impact?

What is the right approach to rewarding and recognizing tenure?

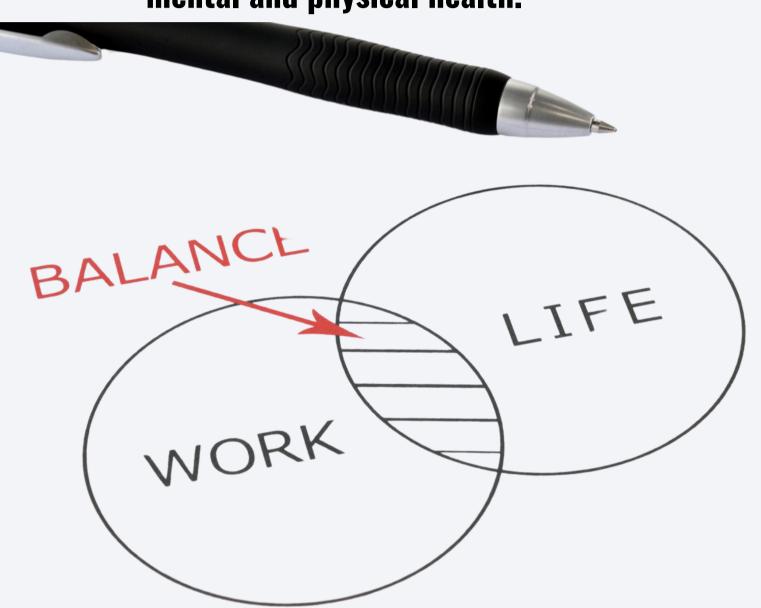
How often should you recognize years of service?

Two-thirds of organizations are recognizing years-of-service milestones less than annually and half are recognizing every five years or less.

Consider what your years-of-service recognition is for: if most people leave within less than five years, waiting to recognize is not reducing voluntary recognition.



Programs that support work/life balance promote productivity, reduce turnover and improve employees' mental and physical health.



WORK/LIFE BALANCE

the Employer vs. Employee Perspective

Building Capacity

Employers can do so by providing supportive and empathetic leadership, greater flexibility, opportunities for learning and growth, and a sense of community.

Maximizing Flexibility

When people have more flexibility, they can give you more of their energy and focused, dedicated time.

Establishing Meaningful Boundaries

Creating a family-first culture through clear agendas and goals that allow employees to disconnect afterhours.

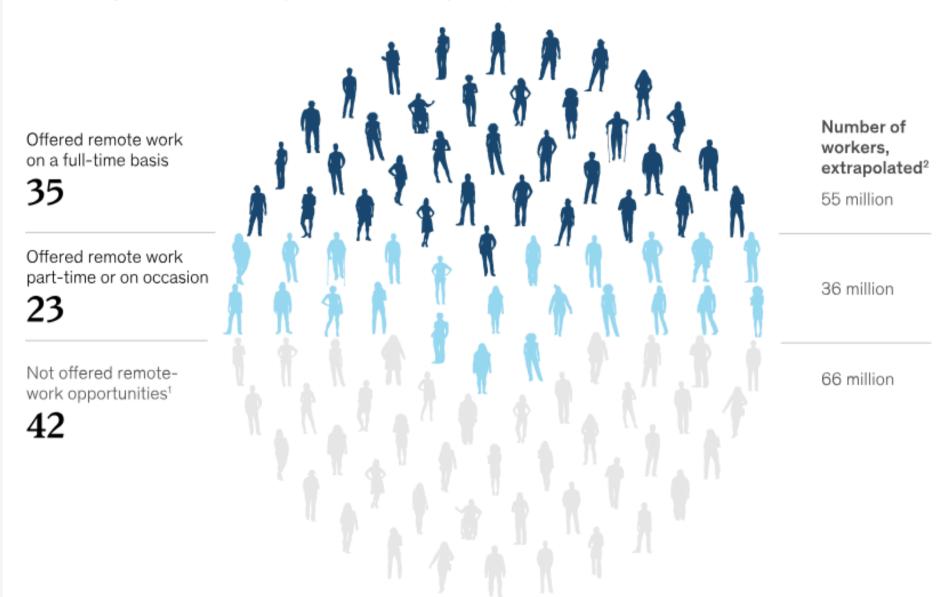
Exploring Innovative Benefits

Aside from giving employees greater autonomy in when and where they work, some organizations are considering a range of innovative benefits to help recruit top talent, including implementing a four-day workweek.

THIRTY-FIVE PERCENT OF JOB HOLDERS CAN WORK FROM HOME FULL-TIME, AND 23 PERCENT CAN DO SO PART-TIME

Of job holders in the United States, 58 percent—the equivalent of 92 million people—say they can work remotely at least part of the time.

Availability of remote-work options, % of employed respondents (n = 13,896)1



Note: Figures may not sum, because of rounding.

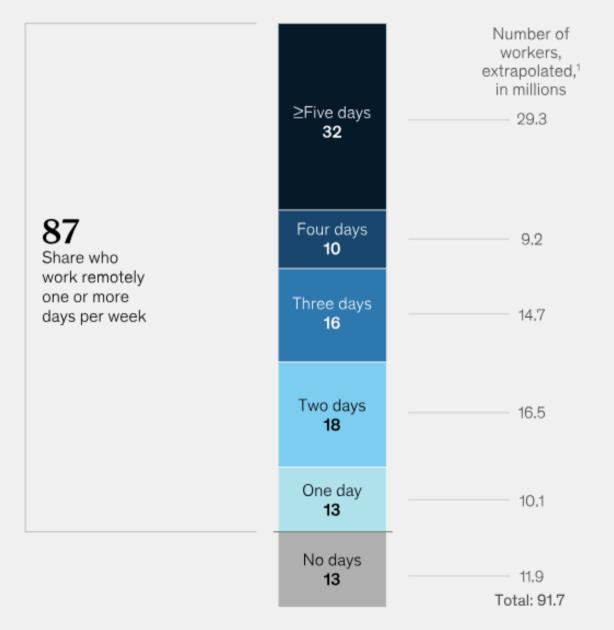
1Includes respondents who answered *I don't know" (1%),

2Of 158,105,000 employed people; US Bureau of Labor Statistics, Apr 2022,
Source: McKinsey American Opportunity Survey Spring 2022

WHEN OFFERED, ALMOST EVERYONE TAKES THE OPPORTUNITY TO WORK FLEXIBLY

Among employed respondents given the option to work remotely, 87 percent take employers up on that offer.

Days worked remotely per week, % of employed respondents with remote-work options (n = 13,896)

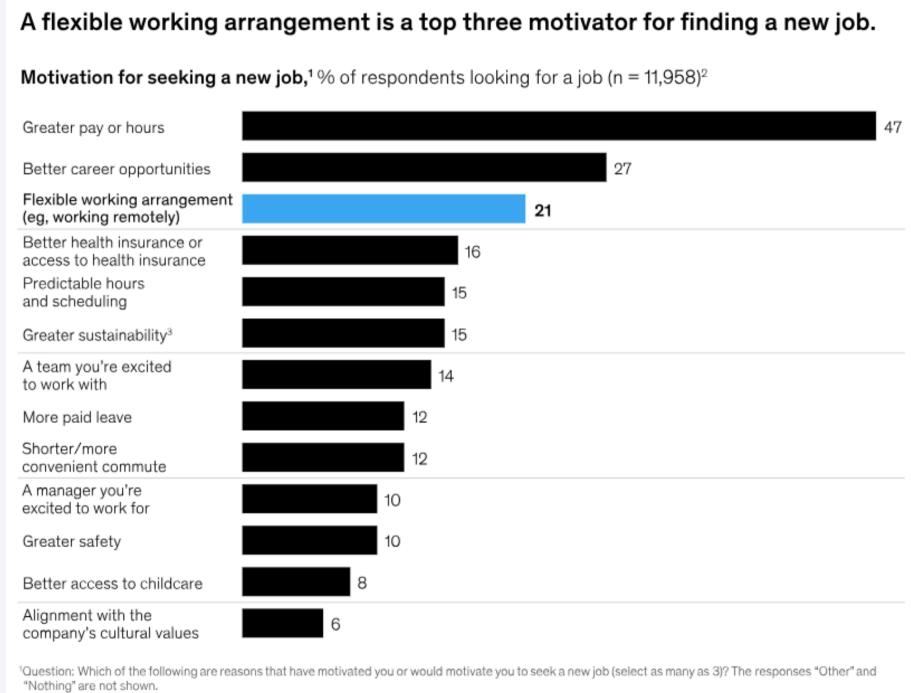


Note: Figures may not sum to 100%, because of rounding.

Includes 158,105,000 employed people; US Bureau of Labor Statistics, Apr 2022; 35% of respondents reported having the option to work fully remote, and 23% reported having the option to work from home on occasion/part-time.

Source: McKinsev American Opportunity Survey Spring 2022

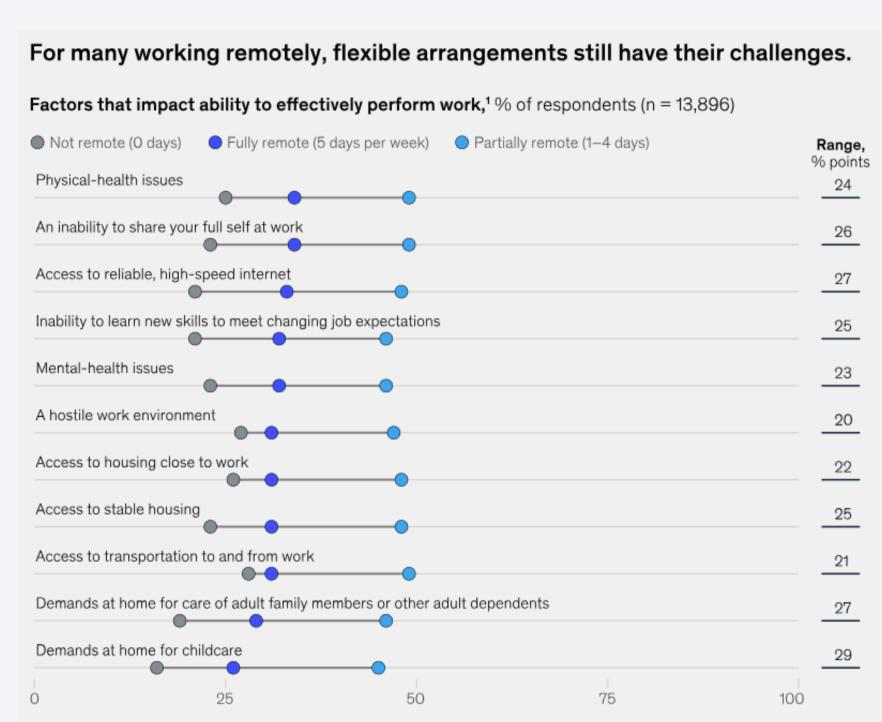
JOB SEEKERS HIGHLY VALUE HAVING AUTONOMY OVER WHERE AND WHEN THEY WORK



²Only asked of respondents who reported having looked for a job in the last 12 months, are currently looking for a job, or plan to look for a job in the next 12 months.

³And ability to maintain mental health and well-being.

EMPLOYEES WORKING FLEXIBLY REPORT OBSTACLES TO PEAK PERFORMANCE



'Question: If you think about your job today, or your most recent job, to what extent are/were any of the following impacting your ability to effectively perform your work?; answers from % of employed respondents citing "major impact" or "moderate impact."

Source: McKinsey American Opportunity Survey Spring 2022

Source: McKinsey American Opportunity Survey Spring 2022

WORK/LIFE BALANCE

How do we remain competitive employers?

Rethink Work Structures

Where can work be done?
When can work be done?
How can work be completed?

Evaluate Creative Benefits

Many employers have implemented a variety of creative benefits to enhance an employee's work/life balance.

Put Policies in Writing

Employers should offer all employees the same work/life support options—and should make them official.

Have Leaders Walk the Walk

If supervisors see top management working flexibly and embracing the new norm, they may ask for the flexibility they need and be more likely to approve requests from their subordinates.

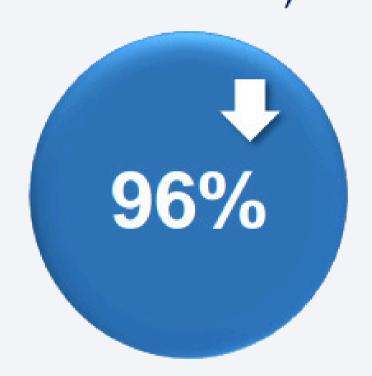
Leverage Technology

Collaboration and communication platforms such as Slack, Microsoft Teams, and Airtable can make flexible scheduling easier to manage.



A Positive Culture Increases Commitment and Job Satisfaction and Lowers Intent to Quit Globally

Employees who rate their organization's culture as "good" or "excellent" (vs. "poor" or "terrible") are



less likely to dread going to work.



less likely to be actively looking for a new job.



less likely to have actively looked for a new job in the last six months.

How much more likely are the employees to rate their culture as good or excellent when they rate the individual elements below as HIGH?



TOP 10 DRIVERS OF A POSITIVE WORKPLACE CULTURE

an Employee's Perspective

We examined the 19 features of the Global Workplace Culture Model to determine which ones had the greatest effect on respondents' impressions of a positive workplace culture. Not surprisingly, five of the 10 most highly influential features belong to the Equitable Leadership

Practices dimension. The other five fall into the Career Fulfillment and Good Manager Communication dimensions. These 10 features are where organizations can most effectively direct their resources and energy to improve perceptions of workplace culture in a timely manner.

Top 10 Drivers of Positive Workplace Culture9

#1 Transparent communication from leadership.

#2 Fair performance evaluations.

#3 Employees' pride in their work.

#4 Active solicitation of employee feedback by the organization.

#5 Employee can trust what the manager says.

#6 Appreciation of employees' unique backgrounds, perspectives and experiences.

#7 Ability to make a complaint about a leader without punishment.

#8 A meaningful career.

#9 Manager seeks employee input before making decisions.

#10 Opportunities for career growth.

Based on a Shapley regression weighted by country using Lindeman, Merenda and Gold (LMG) indices on organizational culture perceptions as predicted by all items of the Global Workplace Culture Model.

Leveraging Technology in 2025

GenAl Moves from Experimentation to Accelerating Adoption

Better utilization of chatbots, augmentation for the personalization of employee communications, greater focus on possibilities in the talent acquisition space and the automation of testing for system upgrades and implementations.

Rethinking Employee Engagement Surveys

More HR teams will rethink how they create engagement surveys, as well as how often they distribute them, to reduce "survey fatigue."

Reaping Benefits from Improved Skills Technologies

HR and recruiting leaders shifting to skill-based hiring and promotion strategies will get a boost from evolution in technologies such as skills ontologies that use Al and machine learning to automatically create, organize and update databases of employee skills—significantly reducing the amount of manual work required by HR.

Predictive Analytics Tools

Human resource practitioners and analysts believe HR will benefit from increasingly powerful predictive analytics tools that will improve workforce planning and data-driven decision making.



EMPLOYEE BENEFITS



COMMON PAID LEAVE BENEFITS







SHORT TERM DISABILITY



Typically covers partial income replacement for illnesses or injuries preventing work for a few weeks to months



Employer, employee, or jointly funded (refer to policy specifics)



Commonly 7–14 days (check your policy book for exact details)



Non-work-related injuries, illnesses, surgeries, childbirth recovery



- Submit medical documentation promptly to avoid delays in benefits
- Request claim forms from your insurance company or broker to ease filing of claims

LONG TERM DISABILITY



Provides partial income replacement for extended periods, typically after STD benefits end



Often jointly funded or offered as an employer-paid benefit



Commonly aligns with the end of STD coverage, 90 days or longer



Chronic conditions, severe injuries, cancer, or other long-term disabling events



- Consider supplemental coverage if your employer plan is limited
- Request claim forms from your insurance company or broker to ease filing of claims

WHAT'S THE DIFFERENCE?

KEY DIFFERENCES

SHORT TERM DISABILITY

LONG TERM DISABILITY

DURATION

for temporary conditions which can last for weeks and/or months

extended conditions which can last for months and/ or years

PURPOSE

bridges short-term income gaps

ensures long-term financial support

WORK SCHEDULE ENHANCEMENTS

Cost-Effective Morale Booster

- Improves employee satisfaction and retention without significant expense
- Addresses work/life balance needs for a happier, more engaged workforce

Flexible Work Hours

- Offers varying start and end times while maintaining operational coverage
- Ex: Shift Adjustments (varying start/stop times); Compressed Workweeks (4, 10-hr shifts)

Remote Work Benefit

- Increases productivity for eligible roles
- Reduces commuting stress, supporting both environmental and employee wellness goals

KEY CONSIDERATIONS

Coverage and Operations

- Ensure schedules meet business needs without disruption
- Cross-train employees to provide adequate coverage during flexible hours

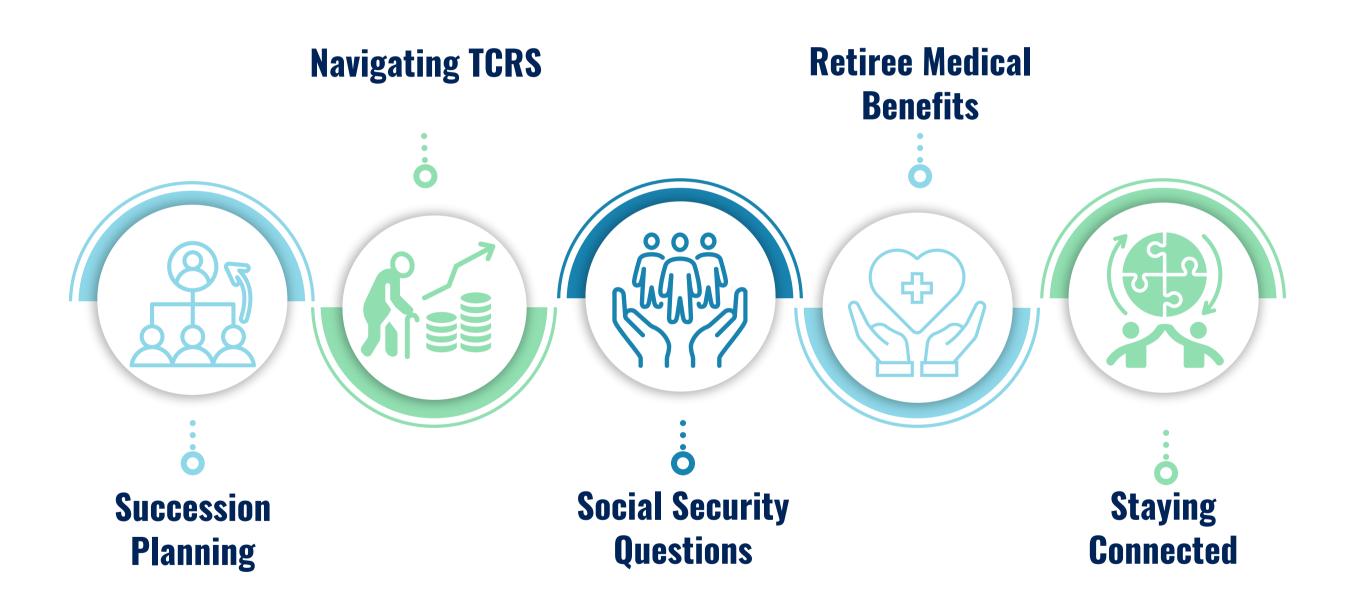
Appealing to Employees for Work/Life Balance

- Create enticing options that prioritize flexibility, autonomy, and work/life harmony
- Highlight benefits in recruitment efforts to attract top talent

Benefits to Employees and Employers

- **Employees:** Reduced burnout, better time management, and higher morale
- **Employers:** Increased retention, enhanced productivity, and a competitive edge in recruitment

RETIREMENT



SUCCESSION PLANNING

The process of identifying high-potential employees, evaluating and honing their skills and abilities, and preparing them for advancement into positions that are key to the success of business operations and objectives.



Long-Term Goals & Objectives



Identify High-Potential Candidates & Their Developmental Needs



Determine Workforce Trends & Predictions

TCRS RETIREMENT CHECKLIST





Schedule Meeting with RetireReadyTN Plan Advisor & Request Benefits Estimate



Create Monthly Retirement Budget



Consider Eligibility for 401(k)/457(b)
Catch-Up
Contributions

COMMON SOCIAL SECURITY QUESTIONS

AT WHAT AGE CAN I START RECEIVING BENEFITS?

You must be at least age 62 for the entire month to be eligible to receive benefits. You can apply up to four months before you want your retirement benefits to start.

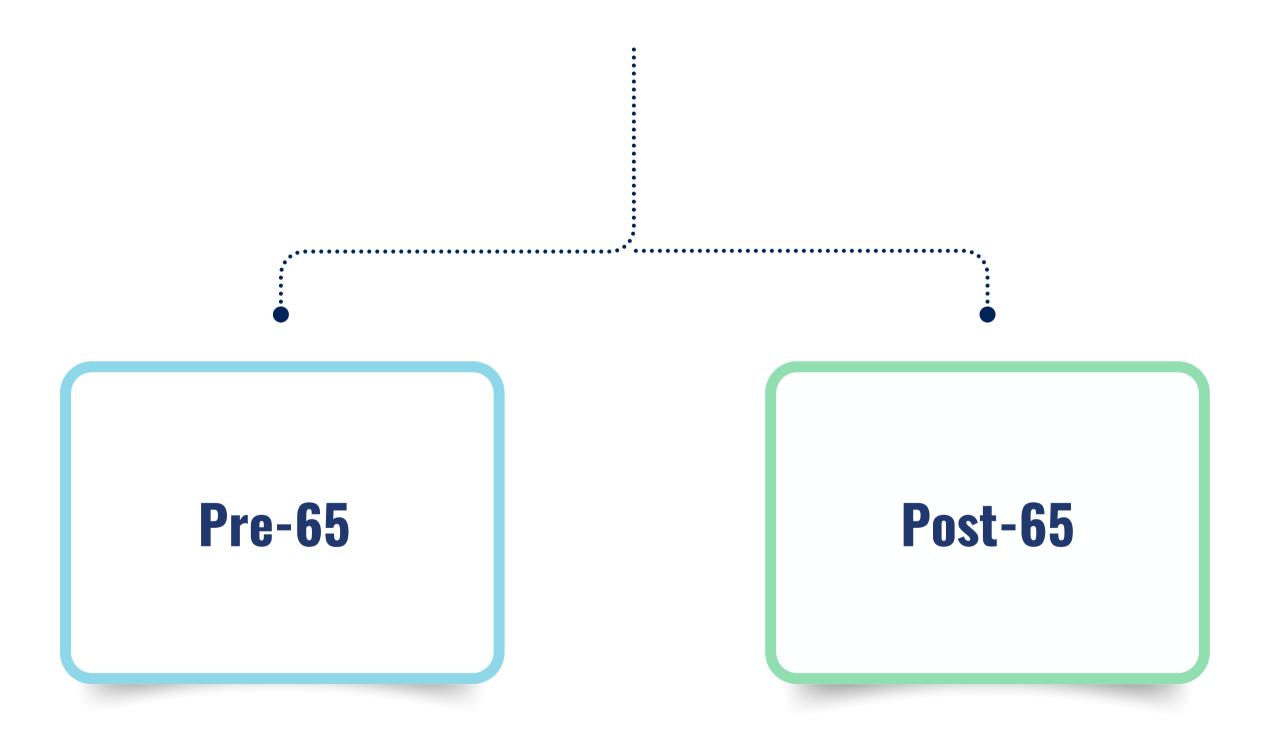
WHEN AM I ELIGIBLE FOR MEDICARE?

You can become eligible to receive Medicare benefits in any of three ways: when you turn 65, if you have a qualifying disability, or if you have a diagnosis of end stage renal disease (ESRD) or amyotrophic lateral sclerosis (ALS, also called Lou Gehrig's disease).

WHEN IS MEDICARE OPEN ENROLLMENT?

Annually from October 15 - December 7. This is the time to make changes to any Medicare prescription drug or health plans.

RETIREE MEDICAL BENEFITS



STAYING CONNECTED

Retirement is an exciting time for all employees but can also bring about a lot of unknowns. HR can serve as a helpful resource and provide ways for the retirees to still feel connected to the legacy they left behind.









#